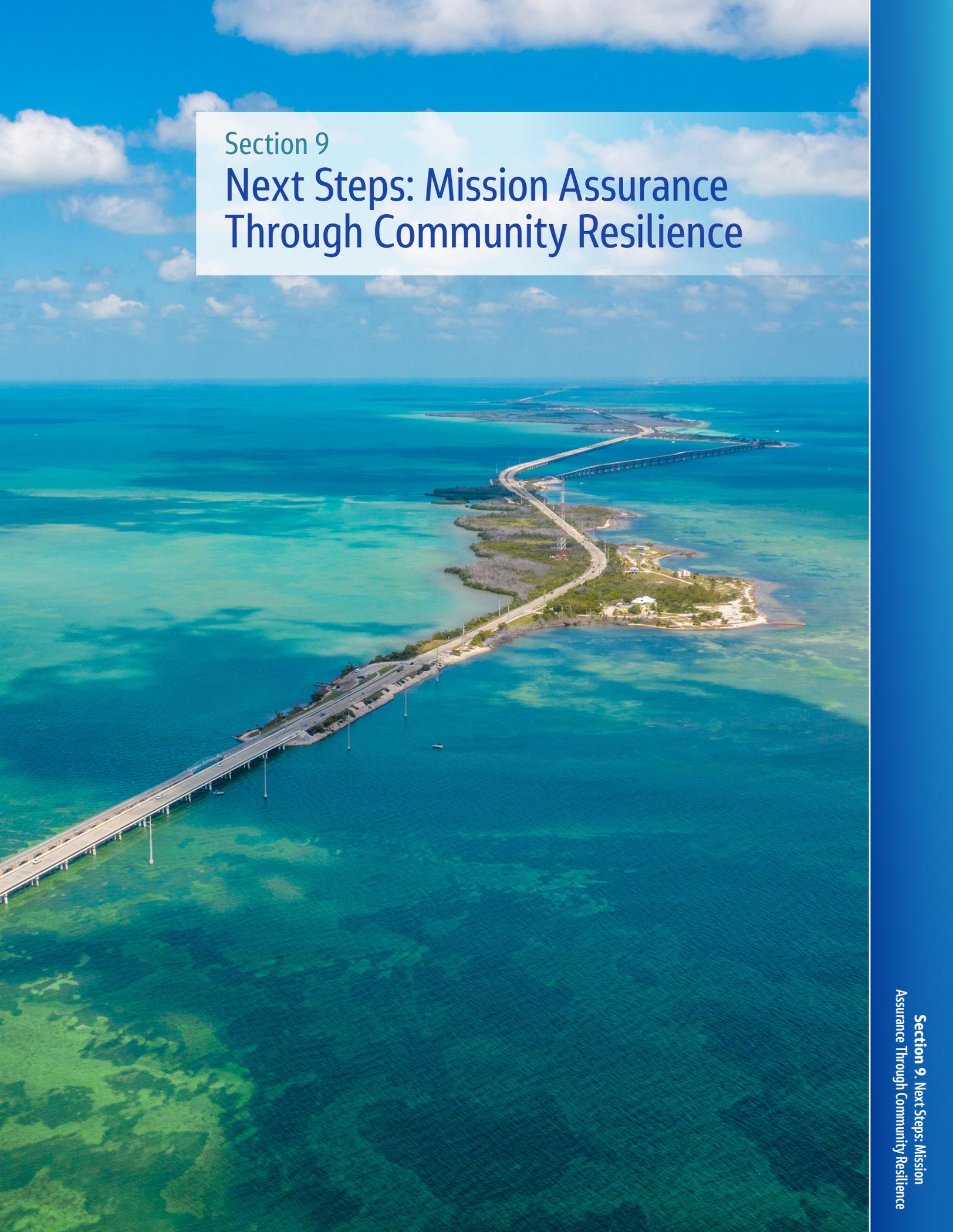


Section 9

# Next Steps: Mission Assurance Through Community Resilience



*This page intentionally left blank.*

## Section 9

# Next Steps: Mission Assurance Through Community Resilience

### Organization

During the 16-month-long South Florida MIRR process, the synergy and bond among regional and military resilience planners has grown and visibly strengthened. As this initial assessment and planning phase of South Florida MIRR comes to a conclusion, the creation of a “Community & Military Resilience Partnership” stakeholder group is needed to maintain momentum and enhanced synergy and communication among regional and military planners, elected leaders and military command leadership, and local, state, and Federal stakeholders. Through this Partnership, South Florida’s leaders will work to secure funding to implement the resilience projects identified in the South Florida MIRR and continue updating resilience strategies as new challenges arise.

To maintain and enhance the larger group dynamic and momentum, as well as ensure individual project pursuits, the SAC discussed implementation options at its final meeting in June 2023. Working in partnership with the SAC and other regional stakeholders, the SFRPC is proposed as the logical and best positioned agency to facilitate the continued work of a Community & Military Resilience Partnership to further increase the



*Pursue Funding for Project Phases*



*SFRPC Will Facilitate Next Steps*

resilience of the region’s military installations, commands, and communities.

The SFRPC, the South Florida MIRR project grantee, was established in 1974. Its governing board consists of county and municipal elected officials, gubernatorial appointees, and ex officio members representing key state agencies and the SFWMD. The Council has well-established and fruitful relationships with not only elected officials and staff in South Florida but also the region’s Chief Resilience Officers; Economic Development Organizations; Chambers of Commerce; Southeast Florida Regional Climate Change Compact; SFWMD, the Florida departments of Transportation, Environmental Protection, Commerce, and Emergency Management; and other regional stakeholders. The Council’s working relationships with Federal partners include, but are not limited to, the U.S. DoD OLDCC, U.S. Environmental Protection Agency, U.S. Department of Commerce Economic Development Administration, and U.S. Department of Energy.

## 9. NEXT STEPS: MISSION ASSURANCE THROUGH COMMUNITY RESILIENCE

The Council also brings to the South Florida MIRR, and subsequent implementation efforts, experienced planning staff that is well versed in myriad planning areas including transportation, resilience, economic development, attainable housing, and land use. Its proven and successful track record of developing and furthering the work of inter-disciplinary regional partnerships in Southeast Florida, including the three-county region where the South Florida MIRR installations are based, will be a great benefit to the Partnership and its future implementation activities.

The SFDA will continue to provide support in coordination, collaboration and seeking funding opportunities. The SFDA is ready to continue assisting the implementation team by fostering relationships with Federal, state, and local military representatives and identifying additional creative funding opportunities. The South Florida MIRR stakeholders are active in effective local resilience efforts. They are familiar with funding, phasing, and implementing similar and adjacent projects across the region and are well-equipped to drive the South Florida MIRR recommended projects forward.

### Implementation

The following prioritized list of actions are recommended for South Florida MIRR implementation:

1. Work with the SFRPC and regional stakeholders to stand up a Community Resilience & Military Partnership.

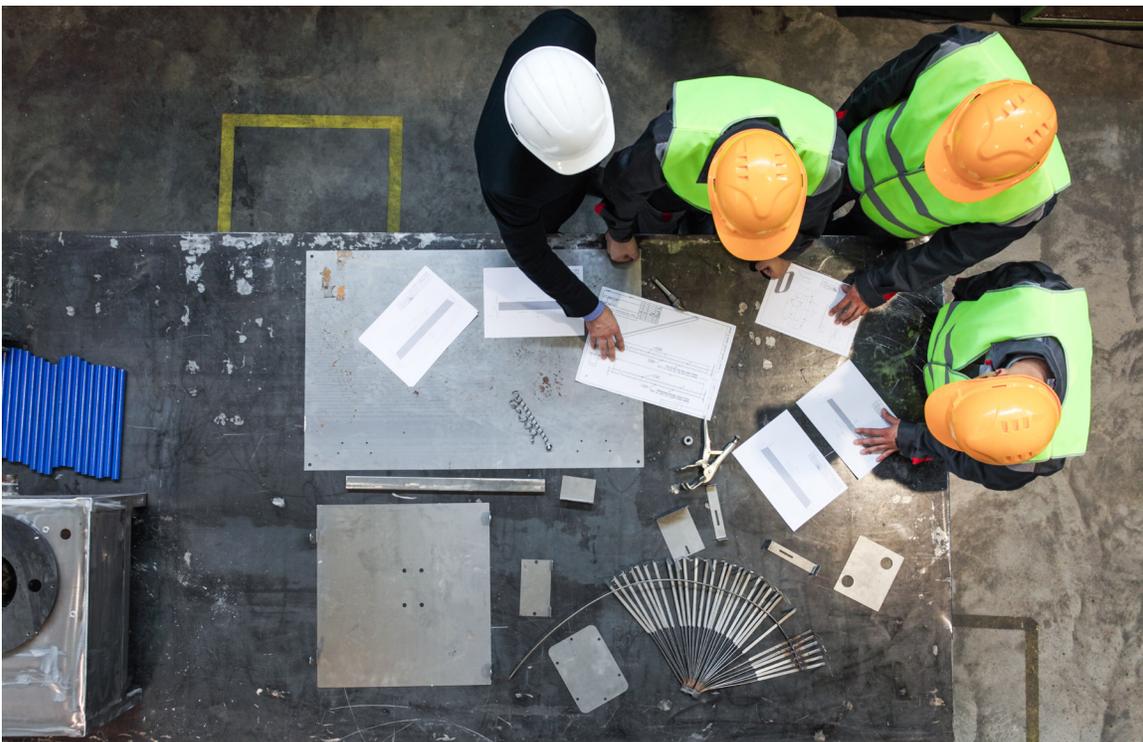
#### *6-Month Milestones*

- Acquire funding for and stand up the Community Resilience & Military Partnership
- Appoint a Coordinator and Deputy Coordinator

2. The Partnership Coordinator shall determine the staff structure and meeting cadence.

#### *8-Month Milestones*

- Using the South Florida MIRR Implementation Strategy, update the prioritization of local projects as needed based on national security for funding, planning, designing, and building improvements
- Confirm installations are on the Critical Infrastructure List for service providers including FPL, FDEM, SFWMD, and USACE



*Design and Construction*

- Hold Kickoff Meeting for the Partnership
- Understand existing agreements
- Stand up new or amend existing JPAs

**3. Prioritize the pursuit of funding for continued momentum.**

***12-Month Milestones***

- Establish timeline with milestones to achieve implementation of highest priority improvements
- Apply for grants for immediate continued planning and collaboration, as well as implementation dollars for design and construction of highest priority improvements as outlined in the plan

## **Working Together for Mission Assurance through Community Resilience**

The Partnership should have at a minimum the following representatives actively engaged:

- DoD OLDCC Leadership and community liaisons from each installation in the study area
- County Chief Resilience Officers
- Other County representatives as necessary (transportation, parks, etc.)
- City representatives (planning, parks, emergency management, as determined by the city)
- Private sector representatives, as needed
- SFDA
- Relevant state agencies including, but not limited to, FDOT
- Utility providers (WASD, FPL, SFWMD, Keys Energy)

For continued and effective collaboration, the following considerations are recommended:

- Working Groups for each installation should be created as described in the South Florida MIRR. With the support of the Partnership, these Working Group teams should prioritize action items in the strategy.
- Municipal and installation planners should consider dedicating existing in-kind resources for the first year of coordination.
- The Partnership and Compact partners should include military presence and collaboration at the annual summits and regional workshops.
- The Partnership should communicate with the State of Florida Chief Resilience Officer and resilience team to continue momentum at a regional level in coordination with other regional planning councils engaged in MIRR work. Items for this discussion include funding, statewide information sharing, and formalizing relationships with state agencies given that other MIRR studies are currently underway or being planned across the state by several of Florida’s regional planning councils.
- Annual reports to the leadership of participant agencies, as well as future funders, highlighting accomplishments and performance milestones should be considered and are highly recommended.

*This page intentionally left blank.*